



# The Infrastructure Handshake

A Multi-Disciplinary Model for Infrastructure  
and Development Alignment

AMPO 2026



MID-OHIO REGIONAL  
**MORPC**  
PLANNING COMMISSION

# WHO WE ARE

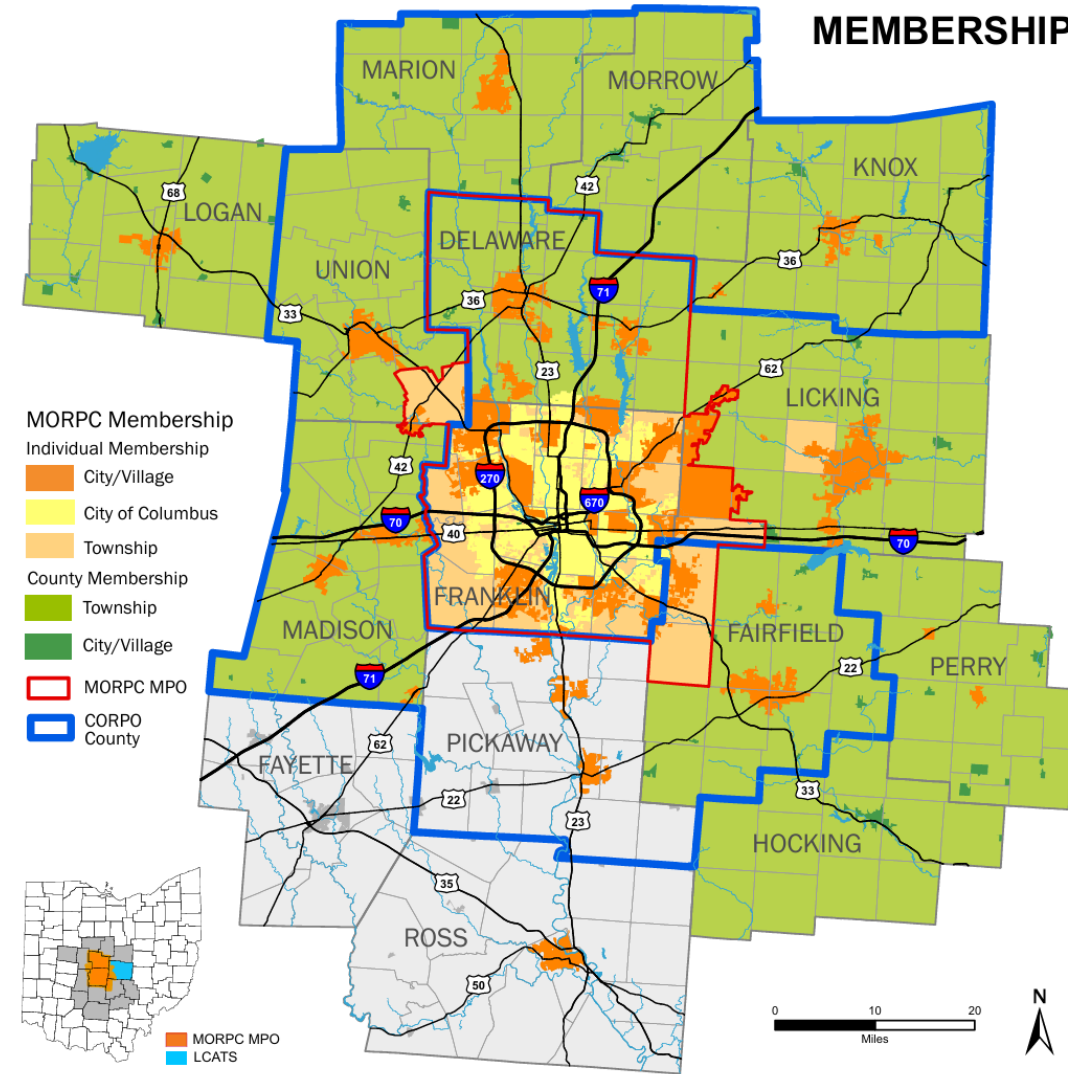
MORPC brings Central Ohio communities together to collaborate on best practices and plan for the future growth and sustainability of the region.

- **15-county region**
- **98 member communities and organizations**
- **160+ board members & over 40 committees**
- **MORPC's focus is on mobility, sustainability, and local government in Central Ohio**



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## MEMBERSHIP



# THE INTEL ANNOUNCEMENT



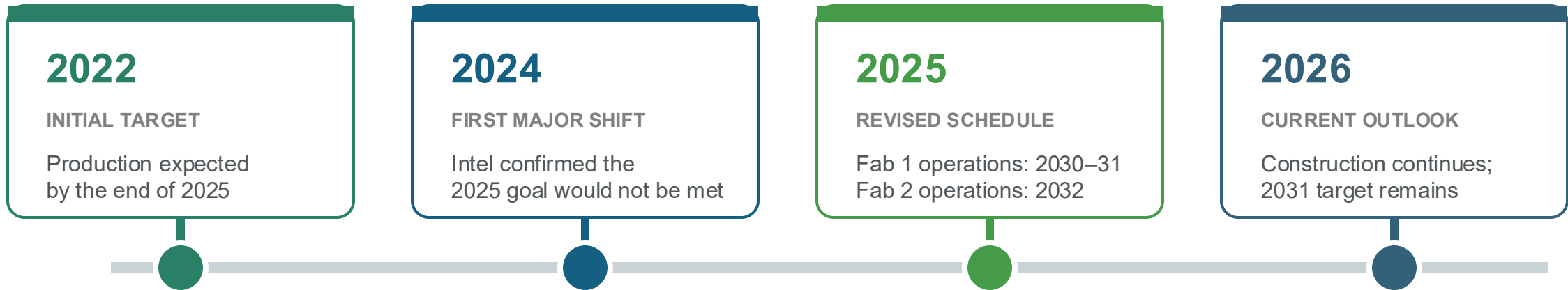
January 21, 2022

- \$20+ billion private investment in Licking County, Ohio
- Largest single private-sector investment in Ohio history



Source: Intel Corporation, "Intel Announces Next U.S. Site with Landmark Investment in Ohio," January 21, 2022.

# THE TIMELINE CHANGED. THE PLANNING NEED DID NOT.



## PLANNING LESSON

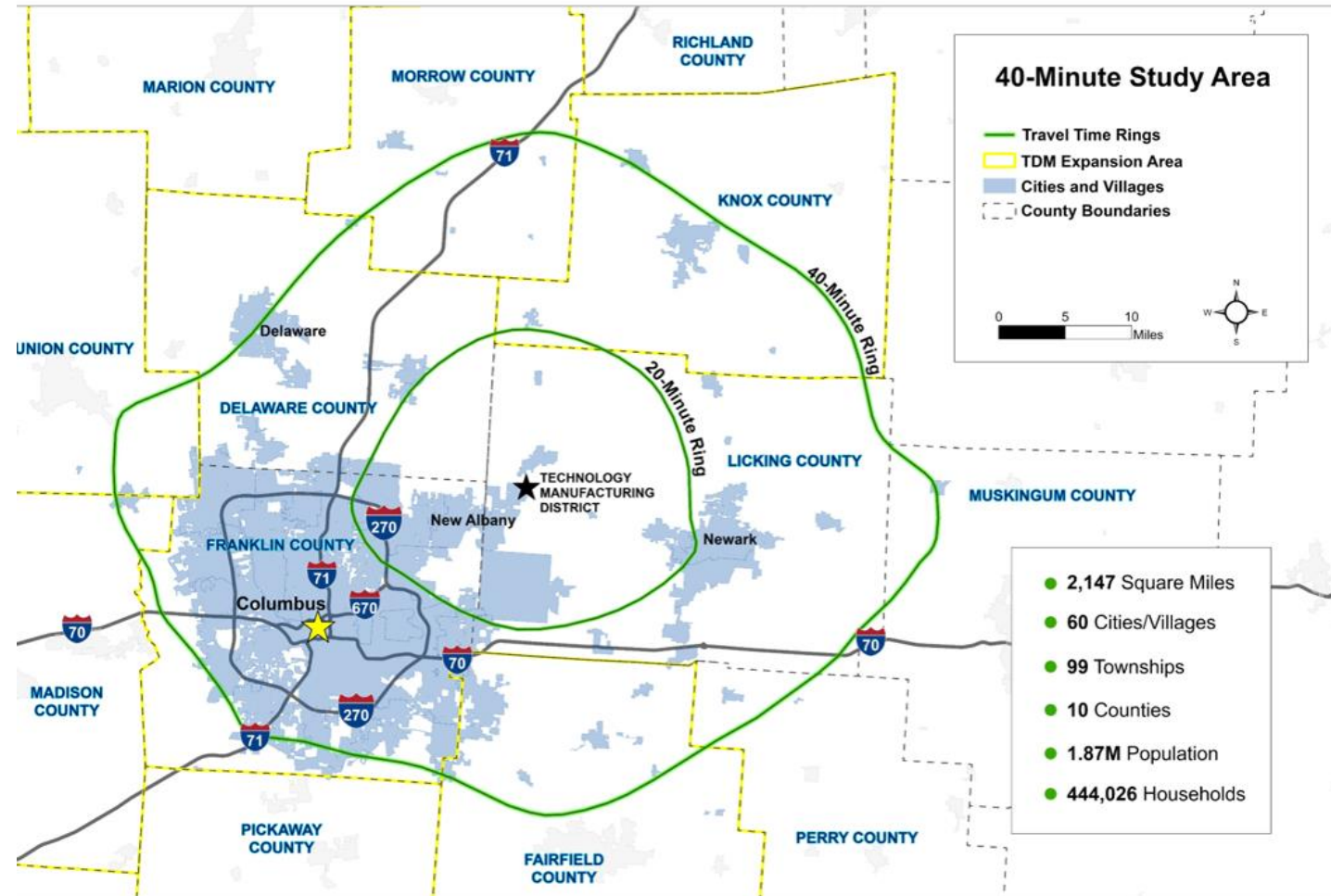
Keep the technical foundation flexible enough to update assumptions, phase recommendations, and advance improvements that provide value under a range of future conditions.

# PLANNING BEYOND THE PROJECT SITE



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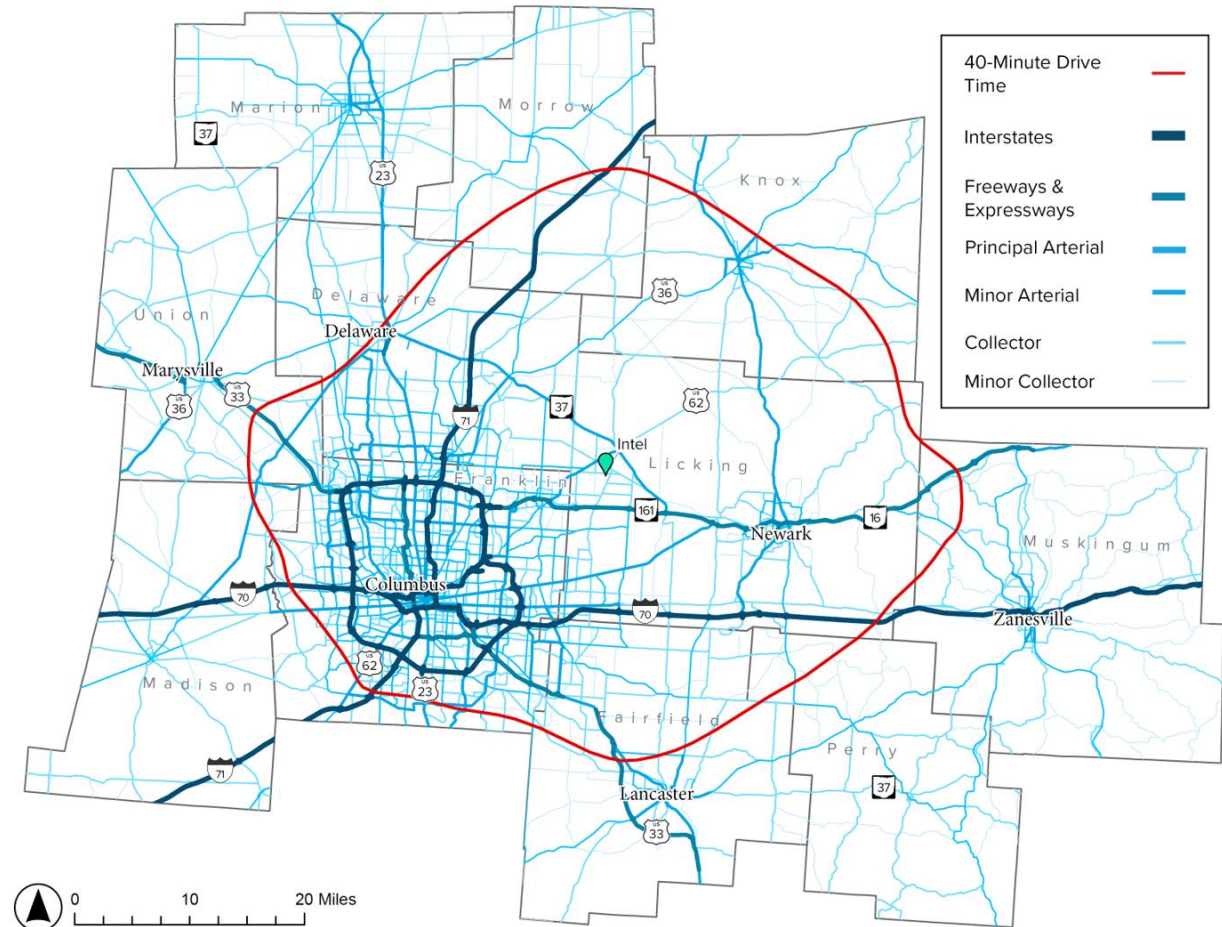
- \$90+ million in state infrastructure
- 40-minute regional impact area
- Multiple counties and planning agencies



# CONNECTING STATE INVESTMENT TO LOCAL NEEDS



- State projects addressed major corridors
- Local roads carried new demands
- Plans, data, and priorities did not align

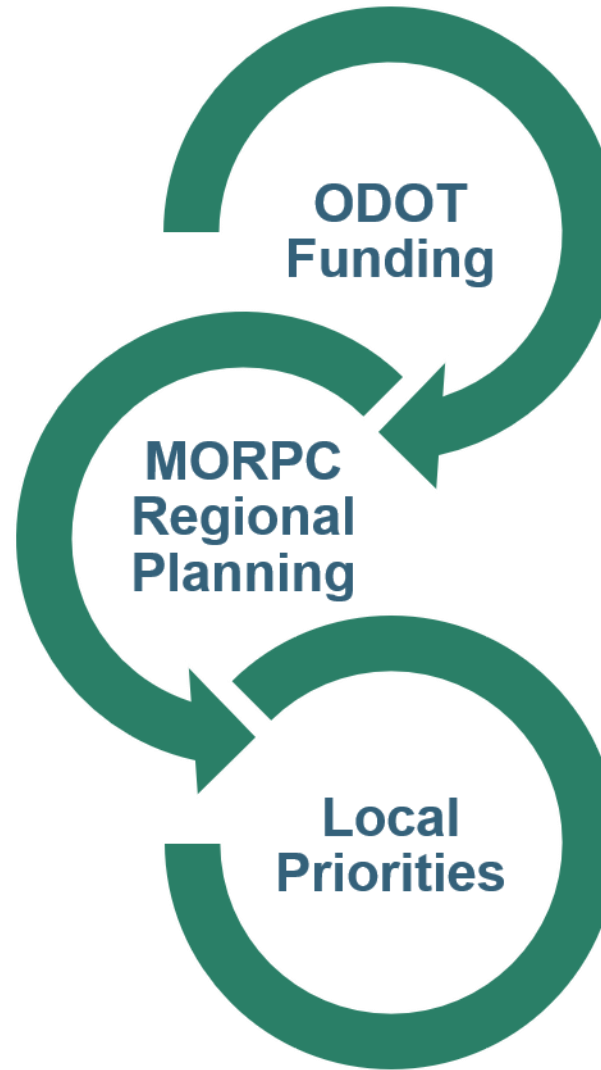


# THE INFRASTRUCTURE HANDSHAKE



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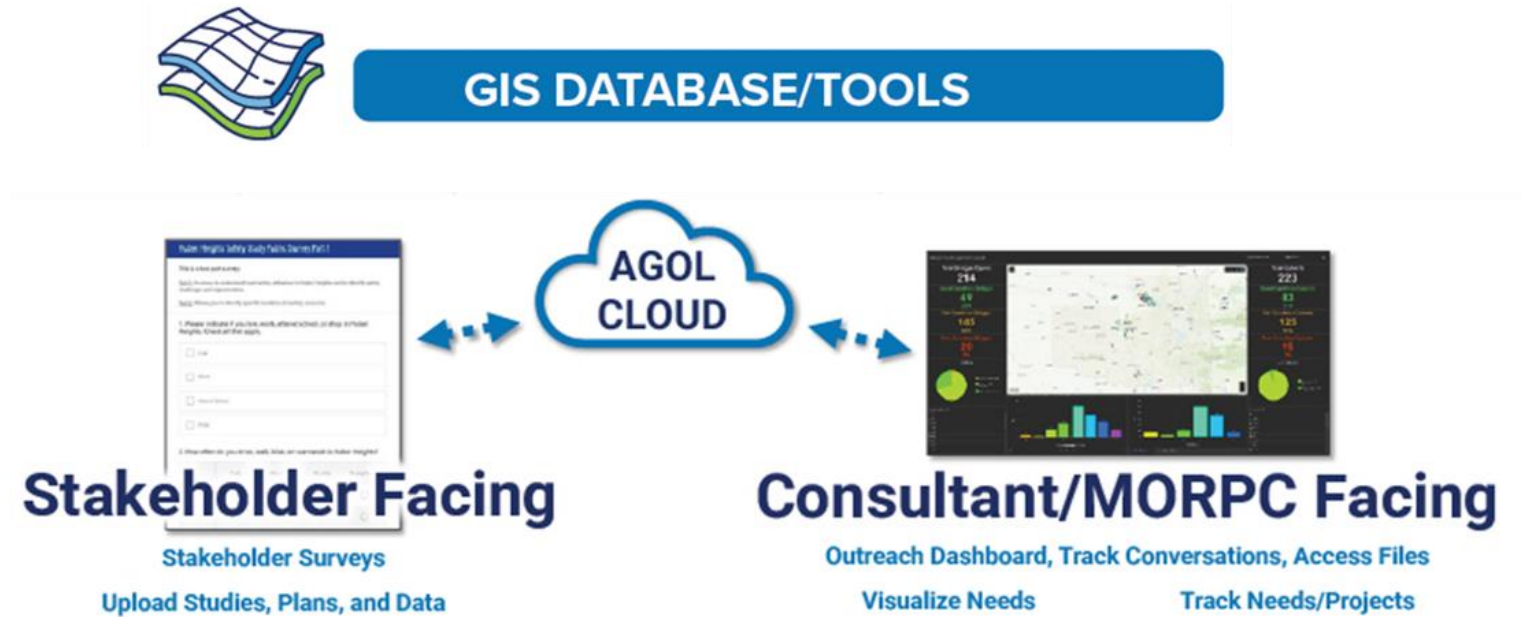
1. Shared visioning and data
2. The Stakeholder Engagement Matrix
3. Fiscal Diplomacy
4. The Replication Blueprint



# PILLAR 1: SHARED VISIONING + DATA ALIGNMENT



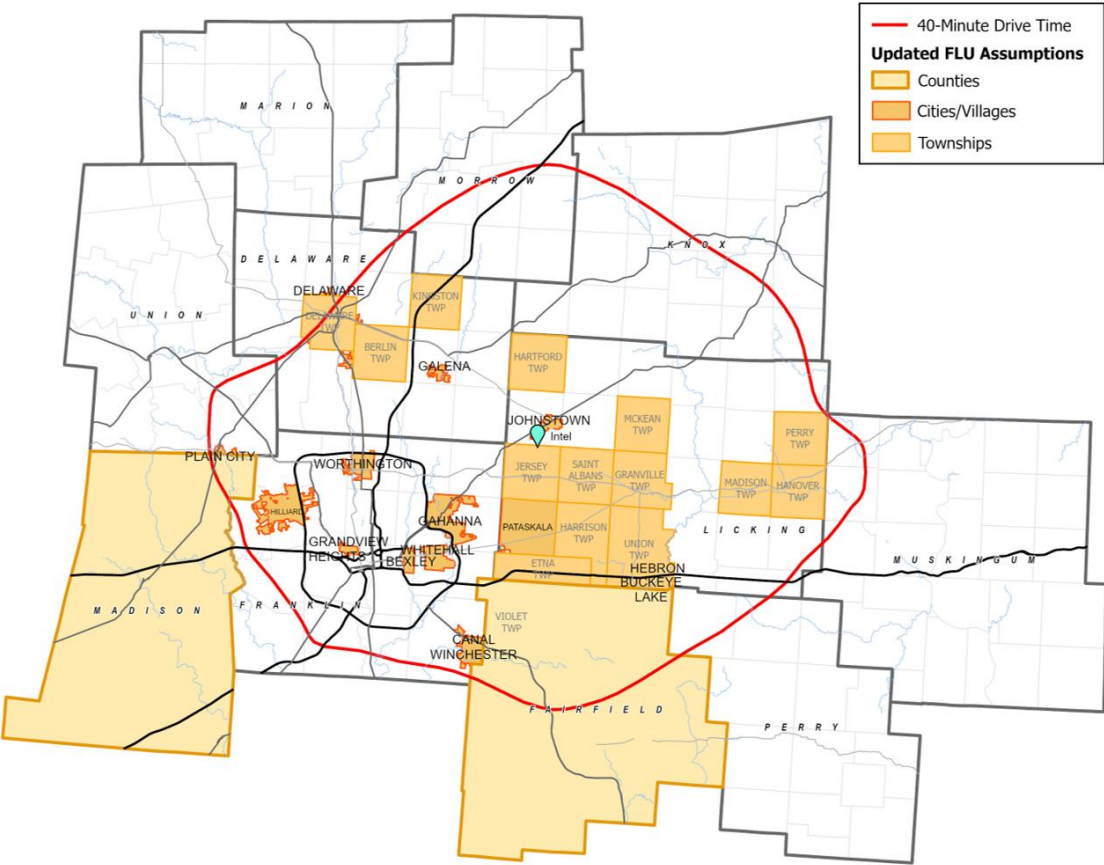
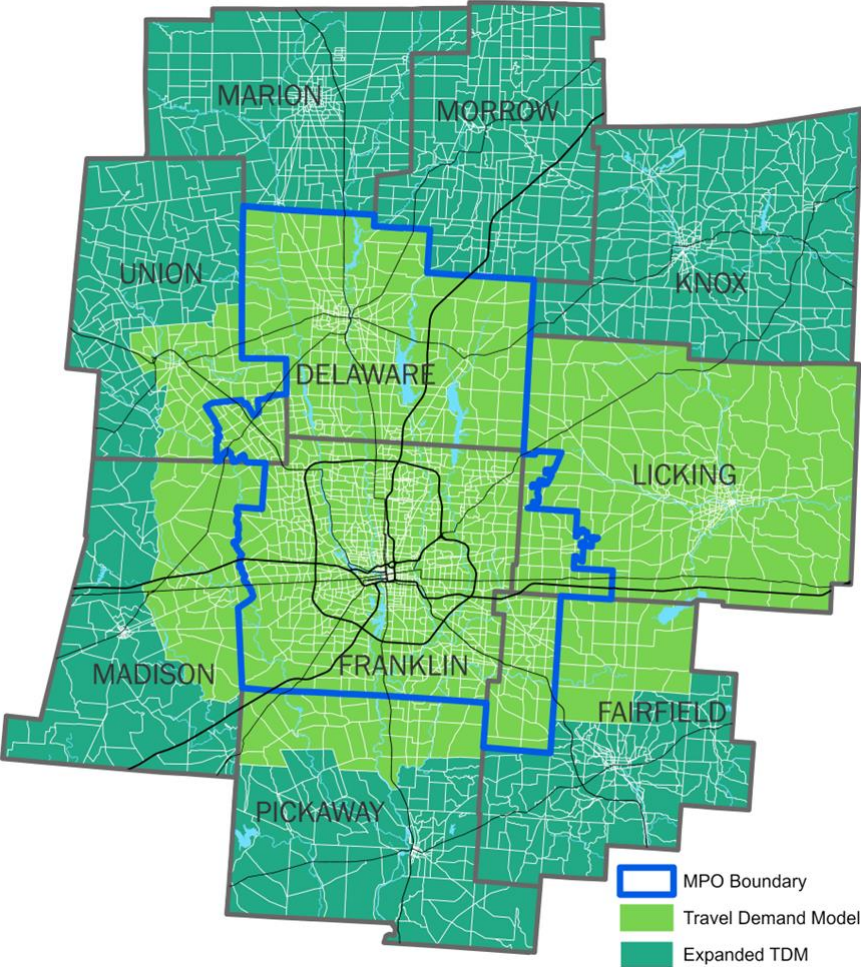
- Agency Coordination Survey
- Local Plans Review
- Transportation System Analysis
- Future Land Use Dataset Updates
- TDM Expansion



# PILLAR 1: SHARED VISIONING + DATA ALIGNMENT



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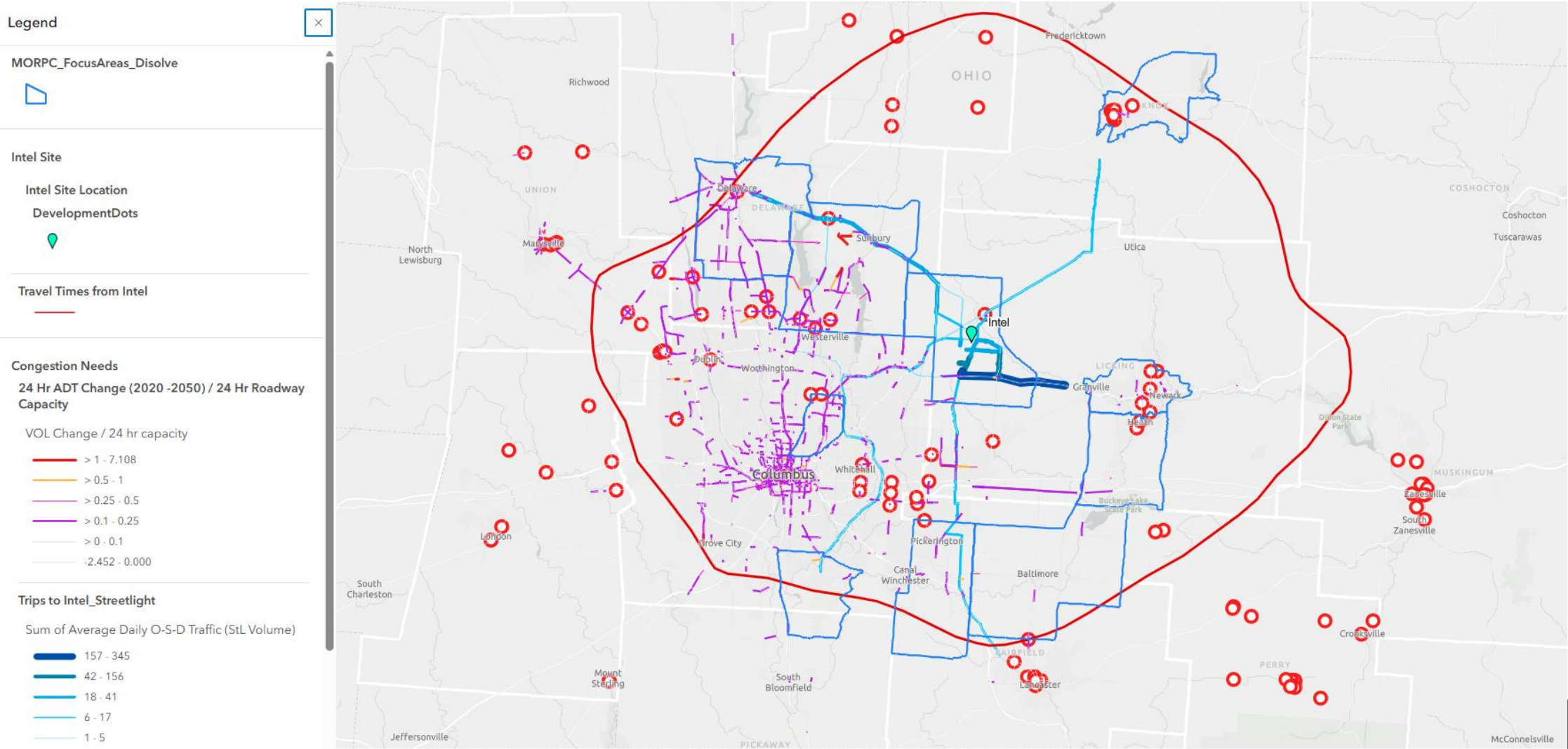
# PILLAR 1: SHARED VISIONING + DATA ALIGNMENT



## Changes in Future Land Use Assumptions

|               | Delaware | Fairfield | Franklin | Licking | Madison |
|---------------|----------|-----------|----------|---------|---------|
| Agriculture   | -0.3%    | <-0.1%    | 0.0%     | -4.4%   | -0.5%   |
| Commercial    | 1.4%     | -1.4%     | <0.1%    | -1.3%   | 0.2%    |
| Industrial    | 0.3%     | 1.1%      | 1.0%     | 24.1%   | 4.1%    |
| Institutional | 0.0%     | 0.6%      | 0.2%     | 15.7%   | <-0.1%  |
| Open Space    | <-0.1%   | -3.1%     | 0.2%     | 1.7%    | 0.0%    |
| Residential   | 0.1%     | 0.4%      | -0.3%    | 1.4%    | <-0.1%  |

# PILLAR 1: SHARED VISIONING + DATA ALIGNMENT



# PILLAR 2: THE STAKEHOLDER ENGAGEMENT MATRIX



| PARTNER GROUP                 | 1 ALIGN THE DATA                                                            | 2 VALIDATE NEEDS                                                             | 3 SET PRIORITIES                                                            | 4 SUPPORT DELIVERY                                                             |
|-------------------------------|-----------------------------------------------------------------------------|------------------------------------------------------------------------------|-----------------------------------------------------------------------------|--------------------------------------------------------------------------------|
| LOCAL JURISDICTIONS           | <ul style="list-style-type: none"> <li>Local plans + assumptions</li> </ul> | <ul style="list-style-type: none"> <li>On-the-ground conditions</li> </ul>   | <ul style="list-style-type: none"> <li>Community priorities</li> </ul>      | <ul style="list-style-type: none"> <li>Ownership + local commitment</li> </ul> |
| MORPC + CORPO                 | <ul style="list-style-type: none"> <li>Common regional data</li> </ul>      | <ul style="list-style-type: none"> <li>Cross-boundary connections</li> </ul> | <ul style="list-style-type: none"> <li>Convene consensus</li> </ul>         | <ul style="list-style-type: none"> <li>Program + coordinate</li> </ul>         |
| ODOT                          | <ul style="list-style-type: none"> <li>State system data</li> </ul>         | <ul style="list-style-type: none"> <li>Corridor + system needs</li> </ul>    | <ul style="list-style-type: none"> <li>Feasibility + timing</li> </ul>      | <ul style="list-style-type: none"> <li>State programs + delivery</li> </ul>    |
| OTHER IMPLEMENTATION PARTNERS | <ul style="list-style-type: none"> <li>Project + program data</li> </ul>    | <ul style="list-style-type: none"> <li>Delivery constraints</li> </ul>       | <ul style="list-style-type: none"> <li>Implementation priorities</li> </ul> | <ul style="list-style-type: none"> <li>Roles + next steps</li> </ul>           |

## PILLAR 2: THE STAKEHOLDER ENGAGEMENT MATRIX

- Agency survey
- Plan review
- One-on-one meetings
- 40-Minute group meetings
- Model planning workshop



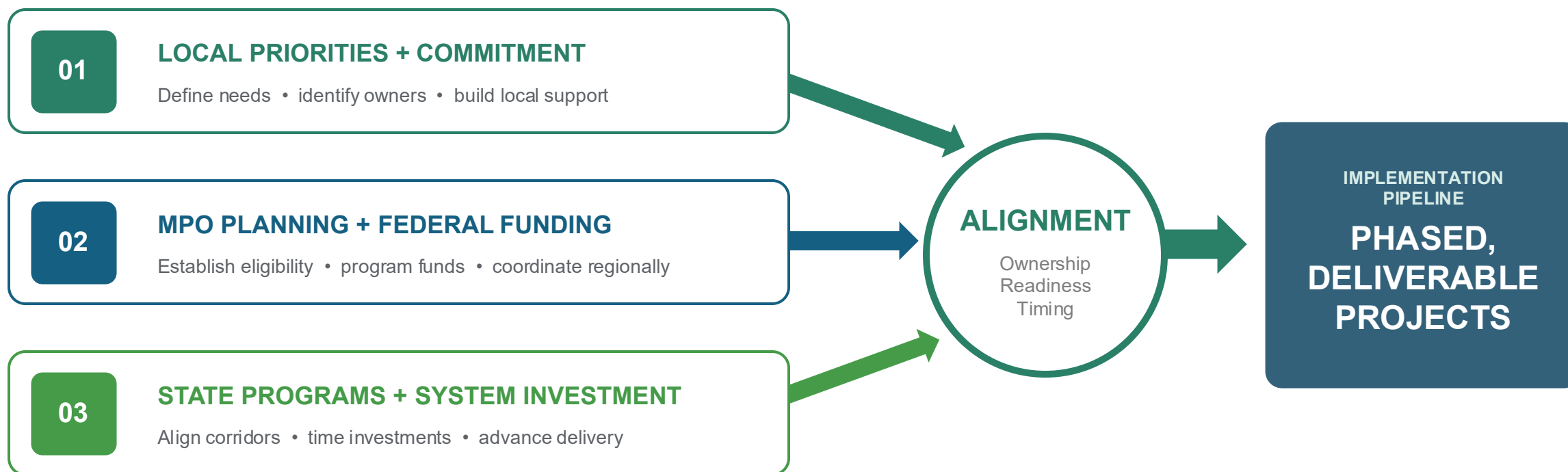
**Coordination meeting with 40-Minute Group communities**



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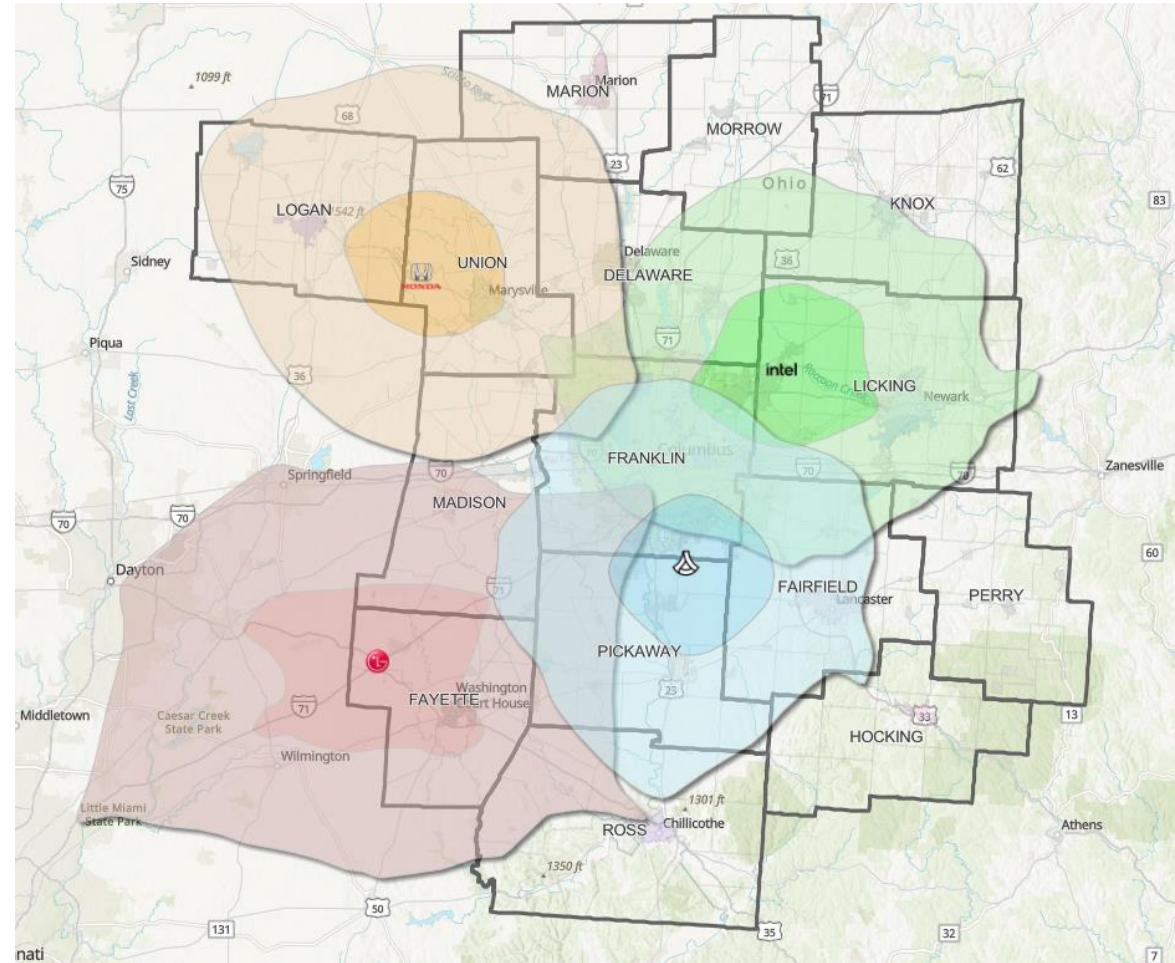
# PILLAR 3: FISCAL DIPLOMACY

Align needs with ownership, eligibility, and timing



# PILLAR 4: THE REPLICATION BLUEPRINT

- Collaboration Playbook
- Transferable to other high-growth areas in region



Central Ohio Major Development Drive Times

## KEY TAKEAWAYS

1. Plan for the impact area, not only the project site.
2. Align early and build a process that can adapt as conditions change.
3. Preserve the collaboration structure so the region can respond to the next major change.



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